

Committee: Health and Wellbeing Board

Date: 29 November 2016

Strategic Item

Wards: All

Subject: South West London Sustainability and Transformation Plan (STP) and St George's Hospital CQC status

Lead officer: Karen Parsons, Chief Officer Merton, CCG

Lead member: Andrew Murray, Chair, Merton CCG

Contact officer: Karen Parsons

Recommendations:

- A. To consider and note the report on South West London STP and St George's Hospital CQC status.
-

1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY

The report gives an update on the South West London Sustainability and Transformation Plan (STP) and the CQC status of St George's Hospital

2 DETAILS

2.1 South West London – Sustainability and Transformation Plan (STP)

The 6 CCGs covering the SWL STP footprint are Merton, Wandsworth, Sutton, Croydon, Richmond and Kingston.

The financial challenge collectively across SWL is around £140m a year and projections shows the financial challenge will reach up to £726m by 2020/21 if we do nothing.

The whole of the NHS in South West London has been working together and with local councils to develop a long term plan that will:

- use our money and staff differently to build services around the needs of patients
- invest in more and better services in local communities
- invest in our estates to bring them up to scratch
- try to bring all services up to the standard of the best.

The plan has now been published for discussion. A summary version is also available. A significant STP communications cascade is in progress to share our plan with our key stakeholders across SWL.

The key headline messages in our 5 year plan are:

- We want people-centred services
- We have some excellent services but we know we can do better

- We will invest much more in mental health and services based in the community as this improves outcomes
- We want to help local people live healthier lives
- We need to transform the way we deliver services to make sure people get the best care and taxpayers get value for money
- We have already achieved a lot

For Merton patients it means:

- Reduced variation in the quality and access of services
- More care delivered outside hospital in community settings (key to this is our emerging GP federation, CLCH and primary care localities as part of our primary care strategy)
- An expansion/transformation of primary care (based on GPFV).
- Proactive, preventative care based on keeping people well and early intervention
- Parity of Esteem for mental and physical healthcare
- Consideration of the best configuration of acute hospitals and specialised services in SWL

As part of the emerging STP Commissioner Operating Model, Merton and Wandsworth CCG have started early discussions about working together to deliver services in a more joined up way to support the recovery of St George's Hospital. This will not compromise our position in continuing to develop a more joined up approach to working with Sutton CCG.

Contrary to misleading media coverage, we also wanted to clarify that there are no proposals to close any hospital in South West London. We are suggesting our hospitals will need to work differently, with more clinical networking and possibly one hospital ceasing to provide certain acute services such as A&E, obstetrics and specialist paediatrics. However we have not ruled out retaining these services in all five hospitals. Our plans are still in development and will be subject to much wider discussion - and formal public consultation should we develop firm proposals to change acute hospital services.

2.2 St George's Hospital CQC status

The CQC published their inspection report on St George's University Hospitals NHS Foundation Trust, giving an overall rating of inadequate and has recommended that it is placed in special measures. It was rated 'good' for caring but the team of inspectors found it "inadequate" for being safe and well-led. It was rated "requires improvement" for being effective and responsive.

We are pleased that the report recognises the caring attitude of St George's staff and acknowledges areas of outstanding practice including positive outcomes for renal patients and improvements in maternity care.

We will continue to monitor, seek assurance and work with the trust, NHS England, NHS Improvement and the CQC to support delivery of St George's recovery plans. We hope that this report marks a turning point that will enable the trust to focus on making the significant improvements that are needed.

3 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS

3.1. None for the purpose of this report.

4 LEGAL AND STATUTORY IMPLICATIONS

4.1. None for the purpose of this report.

5 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS

5.1. None for the purpose of this report.

6 CRIME AND DISORDER IMPLICATIONS

6.1. None for the purpose of this report.

7 RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS

7.1. None for the purpose of this report.

8 APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT

9 BACKGROUND PAPERS

Link to STP:

<http://www.swlccgs.nhs.uk/wp-content/uploads/2016/11/SWL-Five-Year-Forward-Plan-21-October-2016.pdf>

This page is intentionally left blank